

# 2025年3月期通期 決算説明資料

Fiscal Year Ending March, 2025  
Financial Results

2025年5月14日  
株式会社エフテック  
証券コード：7212



「エフテック」で検索  
<https://www.ftech.co.jp>

## 1 決算概要

Financial Summary

## 2 業績予想

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Business Status

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# Consolidated Financial Result Overview (Year on Year)



(Unit : Million yen)

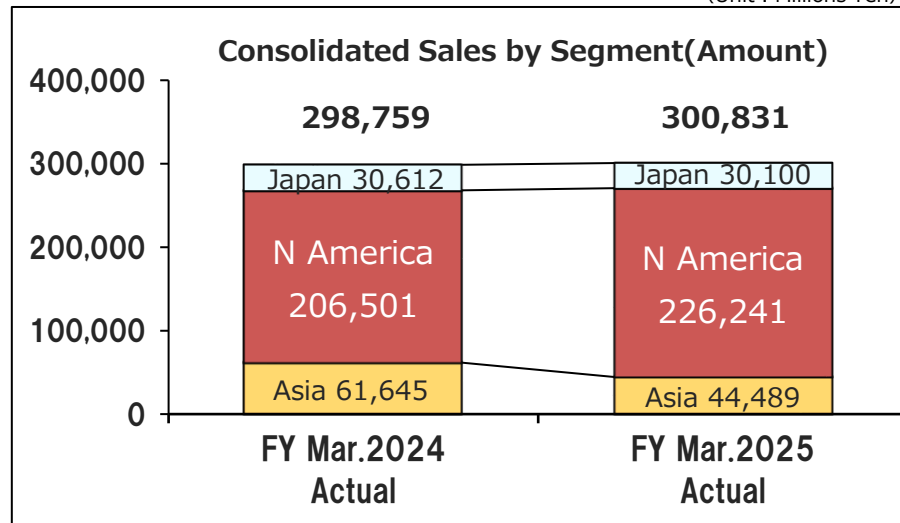
	FY Mar.2024 Actual		FY Mar. 2025 Actual		Change	
Sales	298,759	100.0%	300,831	100.0%	2,073	0.7%
Operating profit	3,708	1.2%	5,481	1.8%	1,773	47.8%
Ordinary profit	3,001	1.0%	3,047	1.0%	45	1.5%
Net income attributable to parent company shareholders	1,683	0.6%	▲6,925	▲2.3%	▲8,608	—
Earnings per share(YEN)	90.62	—	▲372.97	—		—

	FY Mar.2024 Actual	FY Mar. 2025 Actual	Change
1 US\$	145.32Yen	152.61Yen	7.29Yen
1 CAN\$	107.6Yen	109.36Yen	1.71Yen
1 人民币元	19.8Yen	21.13Yen	1.25Yen

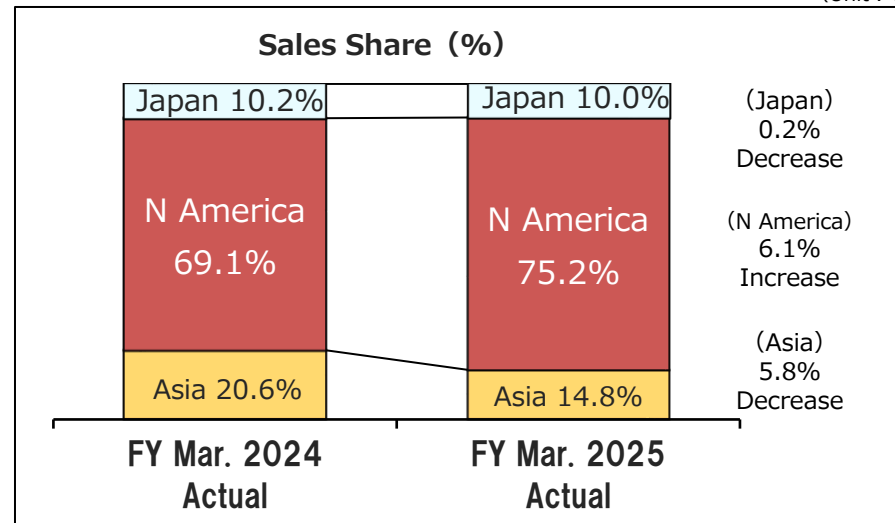
Sales and operating profit increased. However, due to the impact of voluntary retirement and impairment losses in China, net income resulted in a loss of 6.9 billion yen. Although the average exchange rate during the period was weak, the yen appreciated from December to March, resulting in foreign exchange losses and ordinary profit fell significantly from operating profit .

# Consolidated Sales (Year on Year)

(Unit : Millions Yen)



(Unit : %)



Change in Consolidated Sales

	FY Mar.2024	FY Mar.2025	Change	Change(%)	FX Impact	Real Difference	Change(%)
Japan	30,612	30,100	▲512	▲1.7%	—	▲512	▲1.7%
N America	206,501	226,241	19,739	9.6%	8,896	10,844	5.3%
Asia	61,645	44,489	▲17,155	▲27.8%	2,398	▲19,554	▲31.7%
<b>Consolidated</b>	<b>298,759</b>	<b>300,831</b>	<b>2,072</b>	<b>0.7%</b>	<b>11,295</b>	<b>▲9,222</b>	<b>▲3.1%</b>

North America saw increased sales, while Asia experienced a significant decline due to reduced production in China.

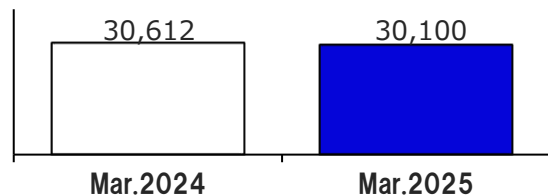
(Unit : Million Yen)

	Amount			
	FY Mar.2024 Actual	FY Mar.2025 Actual	Change	(%)
Japan	1,352	▲1,093	▲2,446	—
N America	758	8,024	7,266	958.3%
Asia	1,511	▲1,609	▲3,121	—
Total	3,622	5,321	1,698	46.9%
Adjustment	85	160	74	87.8%
Consolidated	3,708	5,481	1,773	47.8%

Operating Profit increased 47.8%. Japan posted a year-on-year decrease due to turnaround expenses in North America. North America posted a significant increase due to expanding production . Asia posted a year-on-year decrease due to reduced production in China.

# Consolidated Operating Performance by Segment (Japan)

## Sales

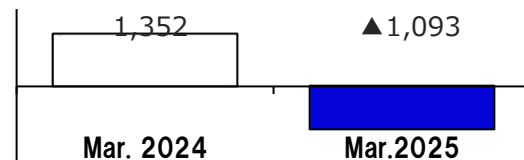


Change	▲512
Change %	▲1.7%
FX Impact	—
Real Change	▲512
Change %	▲1.7%

	Reason of Change	
1	Increase / decrease of product sales and sales of Machinery & Tools	636
2	Increase /decrease in sales of technical service	▲1,328
3	Increase/decrease in sales of domestic subsidiaries	734
4	consolidation adjustments	▲553
	Total	▲512

## Operating Profit

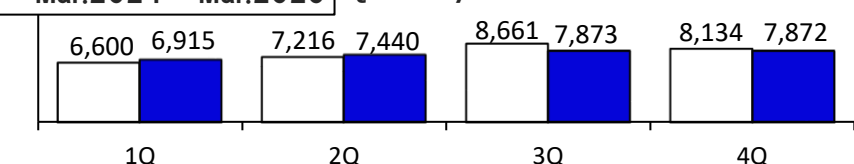
(Unit : Millions Yen)



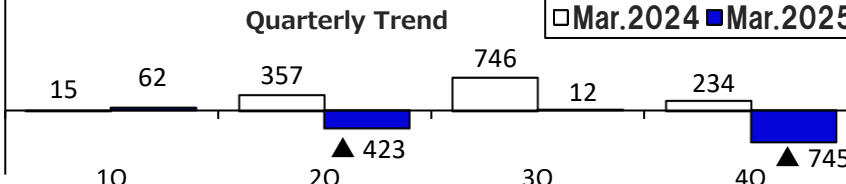
Change	▲2,446
Change %	—
FX Impact	—
Real Change	▲2,446
Change %	—

	Reason of Change	
1	Increase / decrease of product sales and sales of Machinery & Tools	196
2	Increase /decrease in sales of technical service	▲1,380
3	Increase in sales, general and administrative expenses (turnaround expenses, increase in development expenses)	▲1,300
4	Increase/decrease in sales of domestic subsidiaries	38
	Total	▲2,446

## Quarterly Trend



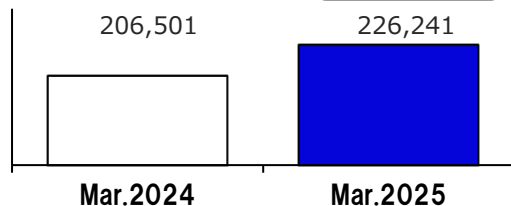
## Quarterly Trend



Sales decreased slightly due to a decrease in royalty and development expenses sales(from subsidiaries). Profit recorded a loss due to turnaround expenses and an increase in domestic development expenses.

# Consolidated Operating Performance by Segment (North America)

## Sales

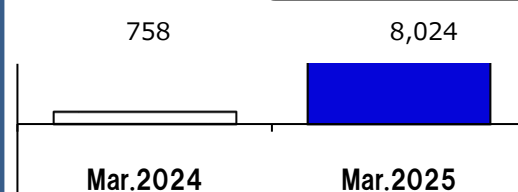


Change	19,739
Change %	9.6%
FX Impact	8,896
Real Change	10,844
Change %	5.3%

	Reason of Change	
1	Increase/Decrease of product sales (Increased production, new orders, etc.)	13,036
2	Increase / decrease of sales of Machinery & Tools	▲2,192
3	FX Impact	8,896
	Total	19,739

## Operating Profit

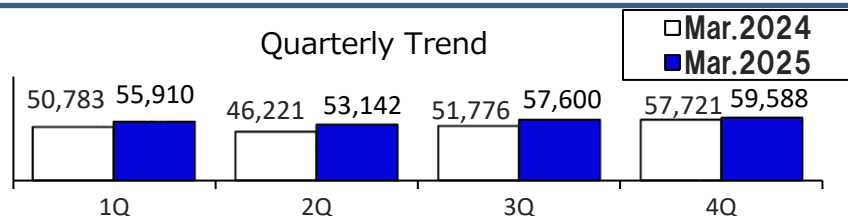
(Unit : Millions Yen)



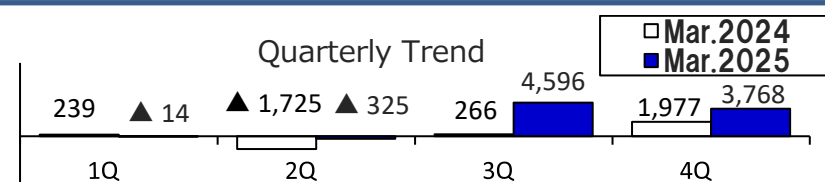
Change	7,266
Change %	958.3%
FX Impact	453
Real Change	6,814
Change %	898.6%

	Reason of Change	
1	Increase of product sales (Including influence of new orders.)	3,805
2	Decrease of sales of Machinery & Tools	▲438
3	Cost reduction etc.	3,447
4	FX Impact	453
	Total	7,266

## Quarterly Trend



## Quarterly Trend

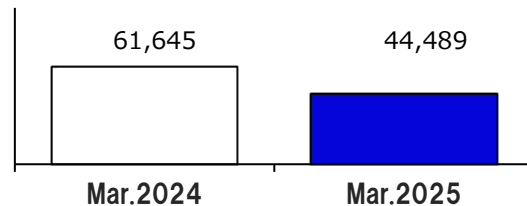


Sales and operating profit increased due to sales increased to Honda and improved profitability. New model launches also had a positive impact.



# Consolidated Operating Performance by Segment (Asia )

## Sales

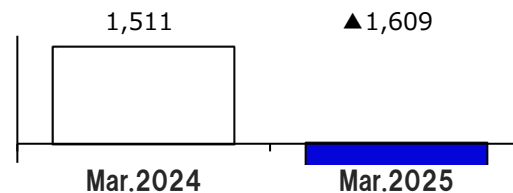


Change	▲17,155
Change %	▲27.8%
FX Impact	2,398
Real Change	▲19,554
Change %	▲31.7%

Reason of Change		
1	(China) Decrease of product sales	▲16,233
2	(Asia ) Decrease of product sales	▲3,323
3	FX Impact	2,398
	Total	▲17,155

## Operating Profit

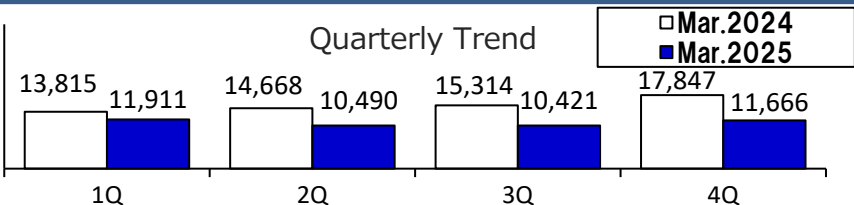
(Unit : Million Yen)



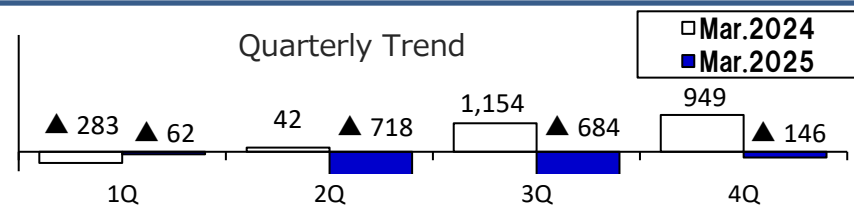
Change	▲3,121
Change %	—
FX Impact	▲129
Real Change	▲3,023
Change %	—

Reason of Change		
1	(China) Decrease of product sales	▲2,335
2	(Asia) Decrease of product sales	▲658
3	FX Impact	▲129
	Total	▲3,121

## Quarterly Trend

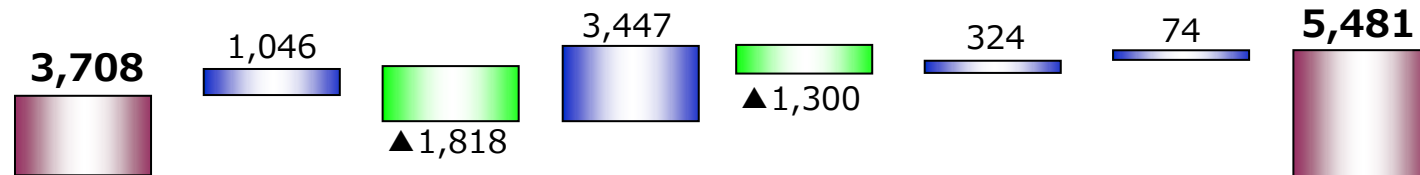


## Quarterly Trend



Both China and Thailand saw a decline in sales and profits due to Honda's production decrease.

# Changes in Operating Profit by Segments(FY Mar. 2025 4Q Actual)



	FY Mar.2024	Product Sales Impact	Machinery & Tools, and Technical services sales Impact	Improvement	SGA	FX Impact	Consolidated Adjustment	FY Mar.2025	Change
Japan	1,352	234	▲1,380		▲1,300			▲1,093	▲2,446
North America	758	3,805	▲438	3,447		453		8,024	7,266
Asia	1,511	▲2,993				▲129		▲1,609	▲3,121
Adjustment	85						74	160	74
Consolidated	3,708	1,046	▲1,818	3,447	▲1,300	324	74	5,481	1,773

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# Consolidated Sales Forecast (Year on Year )

(Unit : Million Yen)

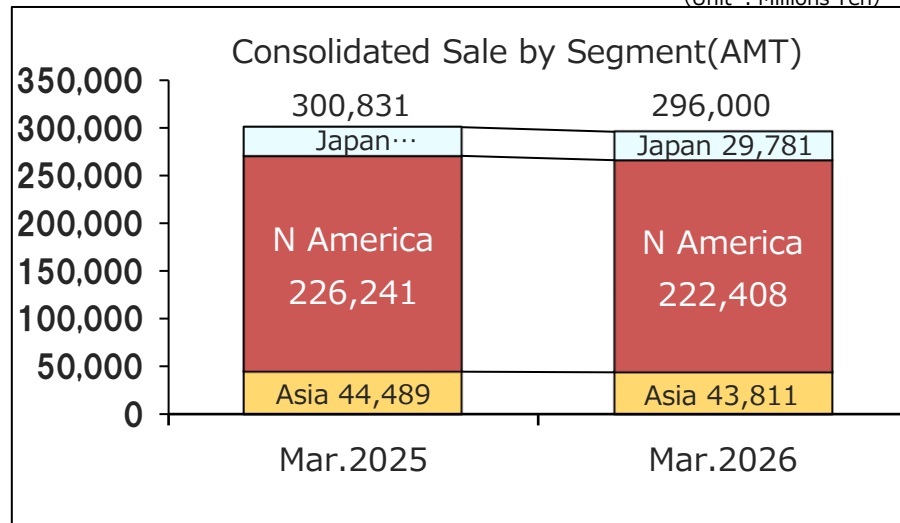
	FY Mar.2025 Actual		FY Mar.2026 Forecast		Change	
Sales	300,831	100.0%	296,000	100.0%	▲4,831	▲1.6%
Operating profit	5,481	1.8%	8,000	2.7%	2,519	45.9%
Ordinary profit	3,047	1.0%	6,200	2.1%	3,153	103.4%
Net income attributable to parent company shareholders	▲6,925	▲2.3%	3,300	1.1%	10,225	—
Earnings per share(YEN)	▲372.97		177.73		550.70	—

	FY Mar.2025 Actual	FY Mar.2026 Forecast	Change
1 US\$	152.61 Yen	145.00 Yen	▲7.61 Yen
1 CAN\$	109.36 Yen	106.60 Yen	▲2.76 Yen
1 Yuan(RMB)	21.13 Yen	20.00 Yen	▲1.13 Yen

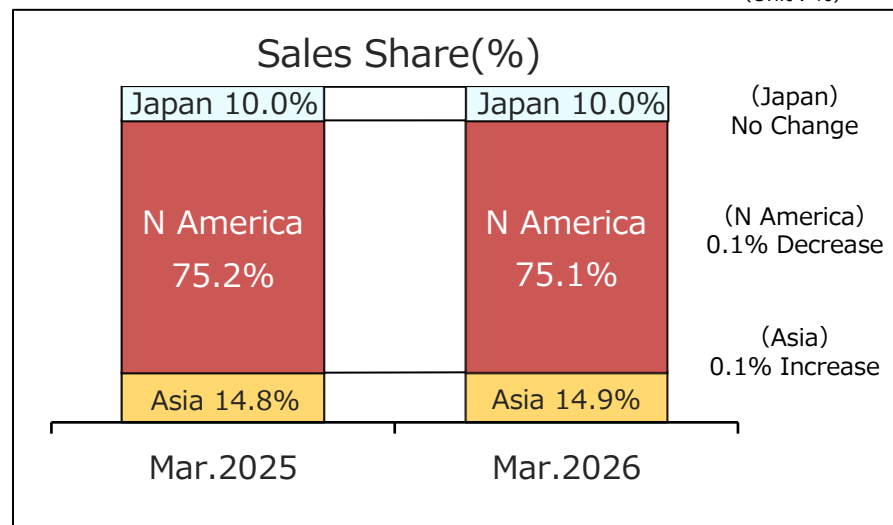
Sales decreased due to foreign exchange influence, but it was increased substantially.  
Operating profit and the following items increased year on year.

# Consolidated Sales Forecast (Compared to 2025 Actual)

(Unit : Millions Yen)



(Unit : %)



Change in Consolidated Sales

	Mar.2025	Mar.2026	Change	Change%	FX Impact	Real Change	Change%
Japan	30,100	29,781	▲319	▲1.1%	-	▲319	▲1.1%
North America	226,241	222,408	▲3,833	▲1.7%	▲10,305	6,472	2.8%
Asia	44,489	43,811	▲678	▲1.5%	▲2,423	1,745	3.9%
Consolidated	300,831	296,000	▲4,830	▲1.6%	▲12,728	7,898	2.6%

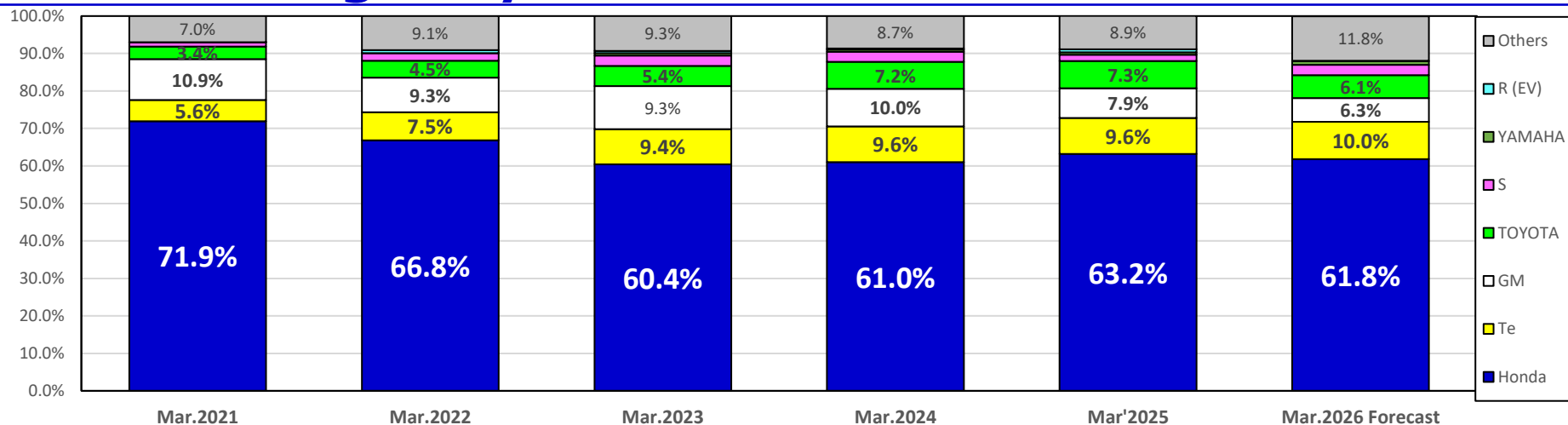
Sales decreased due to foreign exchange impact, but it increased substantially.

(Unit : Million Yen)

	Amount			
	Mar.2025 Actual	Mar.2026 Forecast	Change	Change (%)
Japan	▲1,093	451	1,544	—
N America	8,024	5,976	▲2,048	▲25.5%
Asia	▲1,609	1,655	3,264	—
Total	5,321	8,082	2,761	51.8%
Adjustment	160	▲82	▲78	—
Consolidated	5,481	8,000	2,519	45.9%

Operating income was 8 billion yen, an increase of 2.51billion yen year on year .  
All segments are expected to be in the black.

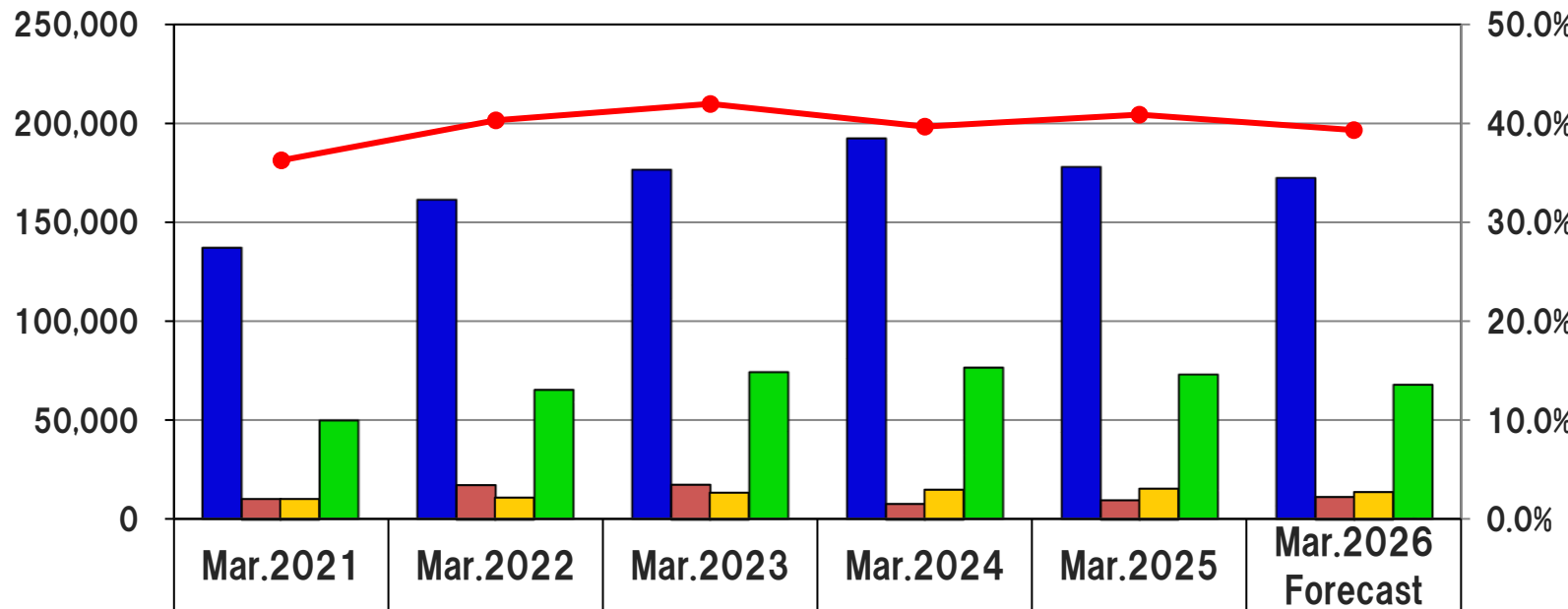
# Sales Changes by Customer



	Mar,2021	Mar.2022	Mar.2023	Mar. 2024	Mat. 2025	Mar.2026 Forecast
<b>Honda</b>	<b>132,123</b>	<b>128,269</b>	<b>157,846</b>	<b>182,244</b>	<b>190,166</b>	<b>183,002</b>
<b>Te</b>	<b>10,374</b>	<b>14,317</b>	<b>24,549</b>	<b>28,590</b>	<b>28,778</b>	<b>29,619</b>
<b>GM</b>	<b>20,051</b>	<b>17,791</b>	<b>29,900</b>	<b>29,954</b>	<b>24,280</b>	<b>18,703</b>
<b>TOYOTA</b>	<b>6,178</b>	<b>8,563</b>	<b>14,033</b>	<b>21,440</b>	<b>21,531</b>	<b>18,115</b>
<b>S</b>	<b>2,066</b>	<b>4,002</b>	<b>7,369</b>	<b>8,097</b>	<b>4,956</b>	<b>8,162</b>
<b>YAMAHA</b>	<b>2</b>	<b>18</b>	<b>1,607</b>	<b>1,768</b>	<b>1,972</b>	<b>2,597</b>
<b>R(EV)</b>	<b>3</b>	<b>1,526</b>	<b>1,500</b>	<b>808</b>	<b>2,523</b>	<b>739</b>
<b>Others</b>	<b>12,848</b>	<b>17,406</b>	<b>24,351</b>	<b>25,860</b>	<b>26,626</b>	<b>35,063</b>
	<b>183,647</b>	<b>191,892</b>	<b>261,156</b>	<b>298,759</b>	<b>300,832</b>	<b>296,000</b>



(Unit : Million Yen)



	Mar.2021	Mar.2022	Mar.2023	Mar.2024	Mar.2025	Mar.2026 Forecast
Total Asset	136,714	160,931	176,137	191,772	177,555	171,880
Capital Investment	10,010	16,651	16,907	7,629	9,329	10,987
Depreciation	10,032	10,581	13,112	14,559	14,920	13,288
Interes-Bearing Ebt	49,565	64,867	73,925	76,064	72,592	67,560
Interest Bearing Debt Ratio	36.3%	40.3%	42.0%	39.7%	40.9%	39.3%



		1Q	2Q	3Q	4Q	Total	Payout Ratio
Mar.2024 Actual			10 Yen		10 Yen	20 Yen	22.1%
Mar.2025 Plan			10 Yen		10 Yen	20 Yen	—
	Change		0 Yen		0 Yen	0 Yen	—
Mar.2026 Forecast		—	10 Yen	—	10 Yen	20 Yen	—
	Change	—	0 Yen	—	0 Yen	0 Yen	—

## Dividend Policy

F-tech's basic policy regarding profit distribution is to return profit on business performance. We place importance on returning profits to our shareholders and will strive to return profits based on a long-term perspective, including the profit situation and future business development, while strengthening our financial structure.

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Growth

Company  
policy

Contribute to society by improving earning power and achieving sustainable growth.

The 16th mid-term  
business plan  
(FY26-FY28)

Target:  
5% operating profit ratio

## Challenge for New

### ● Pursue strategic growth business opportunities

- Expand added value through strategic sales activities
- Expand EV commercial rights
- Maximize development efficiency
- Establish new technologies

### ● Build Sustainability Management

- Strengthen ESG management initiatives
- Promote carbon neutrality
- Enhance reputation among stakeholders

**Invest  
for Growth**

Pursue the Essence  
of Monozukuri  
(Manufacturing)

**Earn Profit**

## Back to Basics

**Reduce Debt**

### ● Enhance Earning Power

- Deploy F-tech integrated support at problem sites
- Improve profitability by strengthening competitive advantage
- Improve employee engagement
- Develop human resources who can play an active role in the F-tech group

### ● Build a Sound Financial Structure

- Produce results from investments in the 14th medium-term plan
- Control investment
- Reinforce system for monitoring income and expenditures

**Earning Power**

	FY2024	FY2025
Target	Reconstruct the problem sites Achieve target figures	Achieve the targets of the 15th Mid-Term Management Plan
Tasks	<div>Improve earning power</div> <div>Cost cut</div> <div>Negotiate price revisions</div> <div>Continue</div>	<div>All employees demonstrate</div> <div>+</div> <div><u>professionalism</u></div> <div><u>ownership</u></div>
Base	<div>Practice the 'three realities' principle thoroughly</div> <div>honestly</div> <div>Never give up</div> <div>persistently</div> <div>accomplish</div>	

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Earning Power

## Actual results for FY2024

- Establish turnaround promotion system
- Introduce consulting support
- Negotiate price revisions with major customers
- Improve operations in the production area

operating profit for the year

**6.7 million US dollars** (1 billion yen)

※1 US dollar = 152.6 yen

## FY2025

Continue to implement measures to improve production efficiency in FY2025

**Complete recovery from the COVID-19 pandemic**  
and a new start **toward future business** growth

### Key measures for the final year of the medium-term plan

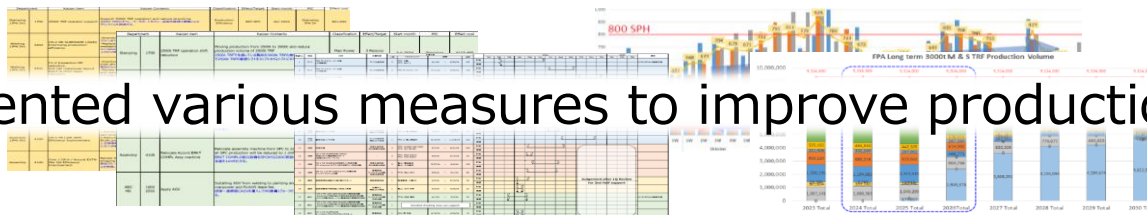
Appropriate response to  
business environment changes  
(Trump administration ,EV market)

operating profit forecast

**11.7 million US dollars**

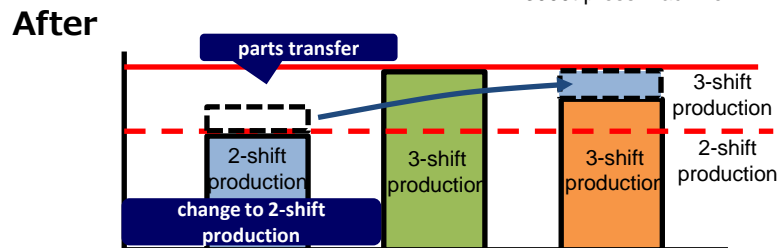
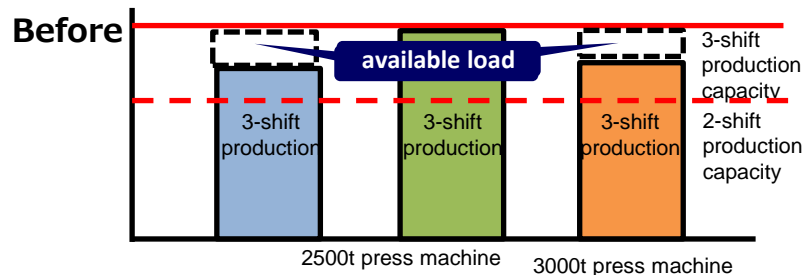
(17 billion yen)

※1 US dollar = 145.0 yen



We implemented various measures to improve production efficiency

## ◆ Manpower saving by adjusting workload (press)



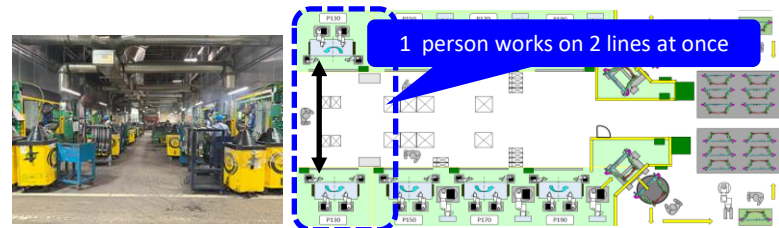
Transferred production parts from a 2,500-ton press to a 3,000-ton press. Cut production shifts → 3 staff cuts in total

## ◆ Manpower saving by shortening parts setting time (welding)

**Before**



**After**



Automate quality inspections and reduce operator time to set parts → 4 staff cuts in total

## Direction for FY2024

**Shift to a business structure that matches to the production volume of the customers**

## Main measures for FY2024

- Impairment loss on fixed assets
- Reduction in personnel
- Thorough cost reduction
- In-house production of pressed parts
- Consolidation of production lines
- Line layout change
- New customer development

## Factors contributing to business revenue improvement in FY2025

Decrease in depreciation due to Impairment on fixed assets

1.8 billion yen/year

Reduction in labor costs by personnel cut

900 million yen/year

Effect of measures such as in-house production of press parts and cost reduction

800 million yen/year

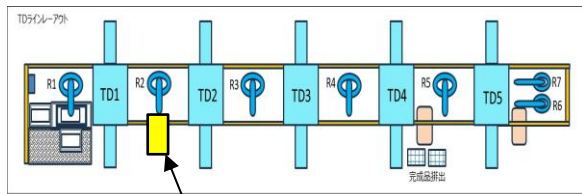
**3.5 billion yen/year decrease in fixed costs, etc**

"Reduction in personnel" and "reduction of fixed asset value" enabled structural conversion to bottom production.



## Sample measures of production efficiency

### In-house press processing



We developed an in-house device for feeding semi-finished products into an automatic TDM line.

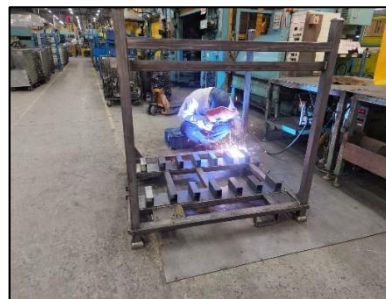
work-in-process feeding device



In order to cut outsourcing costs, we have made 12 parts: 7 large parts and 5 small and medium sized parts.

Redution of Appx. **40 million yen**/year

### Reduced purchase costs by making shipping carts in-house



Reduced the cost of purchasing new carts by converting surplus carts resulting from decreased production.

**20% cost savings** per cart

Promoted various measures focused on improving efficiency within the factory.

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The 16th mid-term business plan (FY26-FY28)

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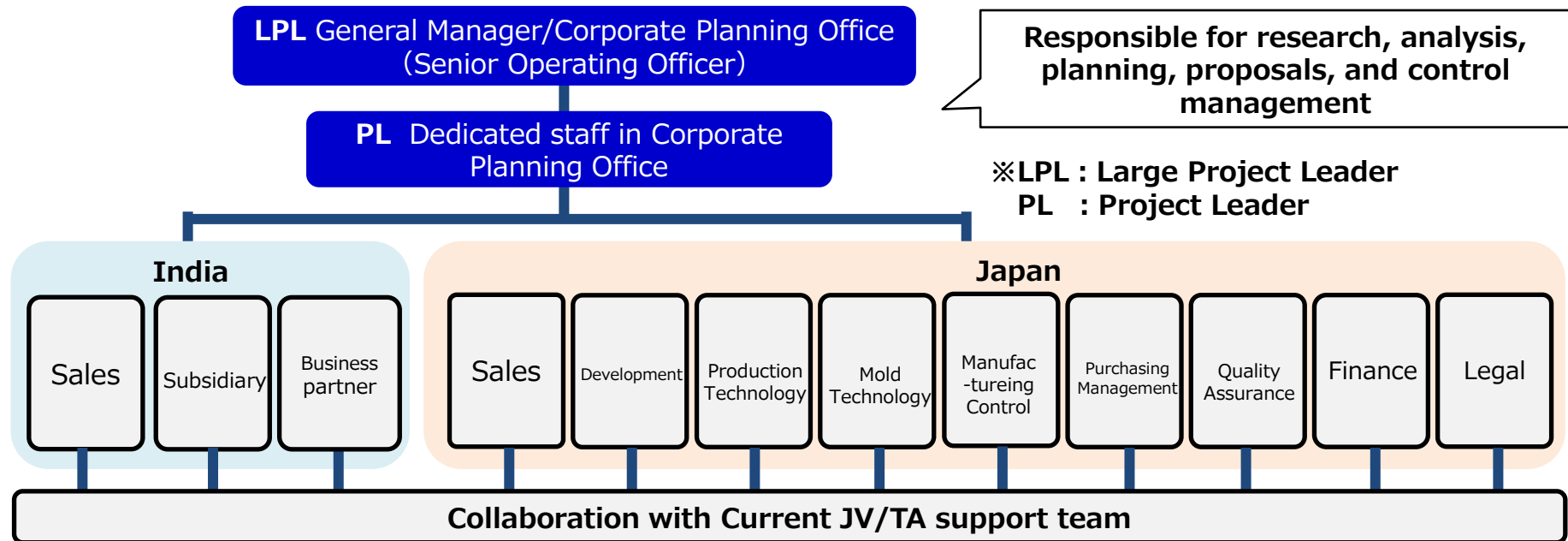
### ● Build a Sound Financial Structure

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Earning Power

Challenging to create value in India, a growth market, with the aim of expanding earnings

Launched the project and began an approach to business expansion in April, 2025



## Under the project, Promoting the planning and implementation of measures to strengthen competitiveness

### Outline

Step1  
~2026

Strengthening the manufacturing structure of partner companies

Support for improvement and cost reduction

Step2  
~2026

Japanese manufacturers  
Ongoing and new orders

New Orders  
Secure production capacity

Step3  
~2027

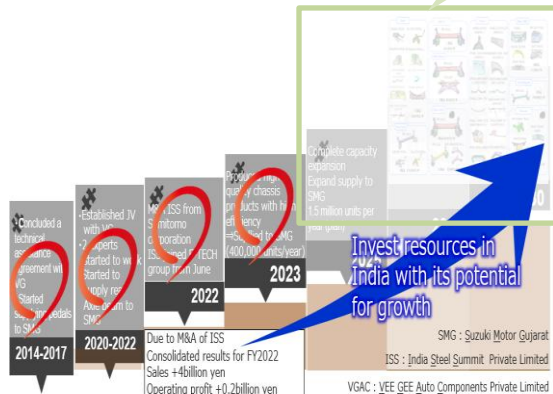
Establishment of R&D and SED system

Entry into the development area of existing business partners  
Establish SED evaluation system for local manufacturers

Step4  
~2028

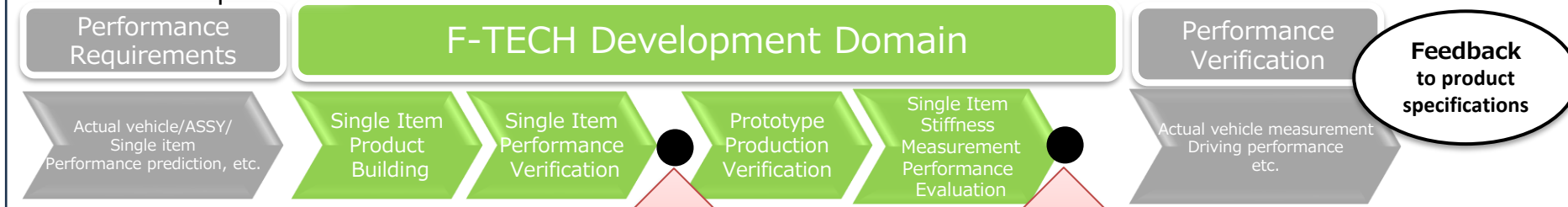
New orders from Indian manufacturers

Expand business by the collaboration with Indian subsidiaries and JV companies  
Secure production capacity with new TA and JV partners



The increase of new orders led to business expansion and contributed to consolidated business profit.

## General development flow



With the cooperation of the automaker, we have adopted

**measurements in conditions closer to those of actual vehicles**

in the normal development process.

### Single item measurement (Conbentional method)

- Strength, durability, rigidity, corrosion resistance
- Product quality verification
- Evaluation Technology
- Measurement of stand-alone performance (static rigidity/characteristics)



### Measurement Technology

- Suspension Characteristic Measurement
- Clarification of Contribution of Parts

※ASSY : Meaning of a unit composed of multiple parts  
Abbreviation for Assembly

**ASSY  
Performance  
Verification**

**ASSY  
Performance  
Measurement**

Development tied to actual running performance and customer requirements



**Highly efficient  
development  
Optimal proposal**

Lead to orders from automakers and high evaluations

**We are promoting development area expansion and further efficiency improvement.**

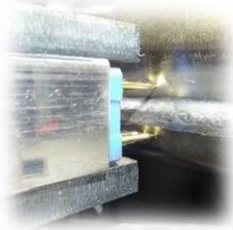
# Establishment of new technology

Non-destructive inspection machine + In-house judgment software = **Original welding inspection technology**

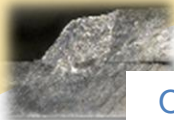
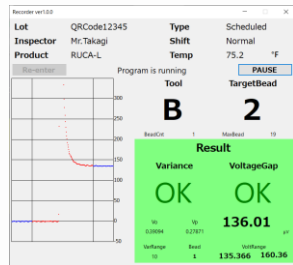
Basic Research

Prototype Machine Introduced

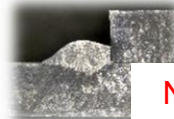
Fully Automatic System



Self-developed inspection machine



OK



NG

Inspection by workers



Automated inspection (under development)



Aiming at further reduction of parts scrapping and automated inspection

Received orders for **4 companies and 16 vehicle models**,  
for the 70th term (April 2024 to March 2025).

(HONDA, TOYOTA, NISSAN, EV OEM)

**【North America】**



**【Japan】**



**【Asia】**



\* Partially indicated

With strategic sales activities aimed at maximizing resource utilization,  
we are responding to the needs of automobile manufacturers.

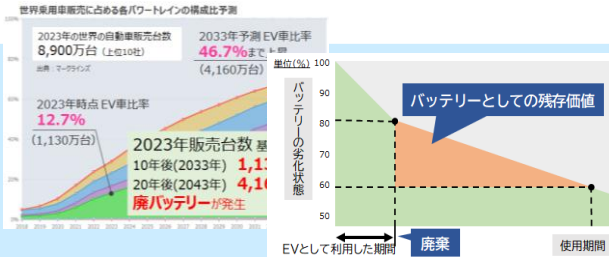


Convinced that the secondary use of high-performance automotive batteries is an effective solution for achieving carbon neutrality, we are

## Entering the EV Battery Reuse Business to Realize a Circular Economy

### Issue Identification~Activities

#### ● Identification of EV and EV battery issues



#### ● Solution study (Circular Economy)

EV・HEV

Reuse

Secondary use of batteries no longer used in cars

Recycle



Decrease in residual value  
Eventual recycling

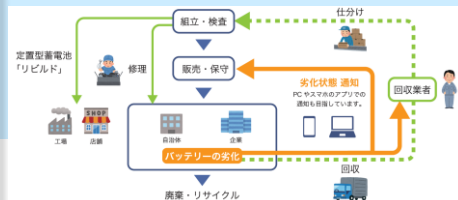
Reconstruction



Reconfigure voltage and capacity  
Diversion to new equipment

#### Initiative in FY2024

- Develop a concept model
- exhibiting at trade shows
- Brush up solutions



#### Plans in FY2025

- Prototype development, field test
- Secure sales channels to other companies



- The biggest themes are :
- ✓ Reusable battery installed
  - ✓ Field test
  - ✓ Securing sales channels

製品仕様	UPS(定置型)	定置型蓄電池(リビルド)	定置型蓄電池(リビルド)
製品写真		No Image	
定格容量(Wh)	1.2~2.4kWh	~200Wh	200Wh~400Wh
定格容量(kWh)	1.2~2.4kWh	~0.2kWh	0.2~0.4kWh
定格電圧	200V・220V	200V・220V	200V・220V



Growth

Company  
policy

Contribute to society by improving earning power and achieving sustainable growth.

The 16th mid-term  
business plan  
(FY26-FY28)

Target:  
5% operating profit ratio

## Challenge for New

### ● Pursue strategic growth business opportunities

- Expand added value through strategic sales activities
- Expand EV commercial rights
- Maximize development efficiency
- Establish new technologies

### ● Build Sustainability Management

- Strengthen ESG management initiatives
- Promote carbon neutrality
- Enhance reputation among stakeholders

Invest  
for Growth

Pursue the Essence  
of Monozukuri  
(Manufacturing)

Earn Profit

## Back to Basics

Reduce Debt

### ● Enhance Earning Power

- Deploy F-tech integrated support at problem sites
- Improve profitability by strengthening competitive advantage
- Improve employee engagement
- Develop human resources who can play an active role in the F-tech group

### ● Build a Sound Financial Structure

- Produce results from investments in the 14th medium-term plan
- Control investment
- Reinforce system for monitoring income and expenditures

Earning Power

## 【EcoVadis】

**Bronze Medal** awarded in corporate sustainability disclosure program  
(22,000 companies worldwide responded in 2024)

	Last time	This time
Environment	60	<b>71</b>
Labor and human rights	30	<b>50</b>
Ethics	60	<b>68</b>
Responsible procurement	50	<b>63</b>
Total Score	47	<b>61</b>

EcoVadis Bronze Medal:  
Scored among the top 35% of audited companies

## 【CDP】

In the disclosure program for corporate environmental information, we have received **“B”** rating for two consecutive years in 2023 and 2024.

(24,800 companies worldwide responded in 2024)

Theme	Last time	This time
Climate change	B	<b>B</b>
Water	B	<b>B</b>

(Reference) Evaluation class and positioning

- Ratings are on an 8-point scale: A, A-, **B**, B-, C, C-, D, D-
- **B Class**

**Means “We understand and manage the impact of environmental issues on our business.”**

## Honda Excellent Appreciation Award (Quality Category)



Received the Excellent Appreciation Award in the quality category, selected **from 11 out of 304** companies, for the highest level of quality performance in the stable start-up of new models.

## GM Supplier of the Year 2024

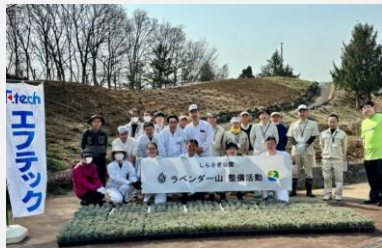


Highly evaluated its comprehensive capabilities in quality, cost, delivery, development, and new model start-up, **92 companies** out of all suppliers received awards.

# Awards received from customers (2024 list)

Award recipient	Category	Awarding organization	Contents
HAGA (Tochigi)	Safety	Tochigi Labor Bureau	Tochigi Labor Bureau Director's Award
Japan	Quality	NISSAN	Letter of appreciation for excellent quality
	Quality	HONDA	Excellence in Quality Award
KAMEYAMA (Mie)	Efficiency	Ministry of Education	Creative Effort Award
North America	Supply	General Motors	GM 33rd Supplier of the Year Award
DM (Canada)	Supply	General Motors	Certificate of Excellence Platinum Supplier Status
FPG(America)	Quality	NISSAN	Regional supplier quality master certificate
	Appreciation	HONDA	Challenging Spirit Award
FPMX (Mexico)	Quality	General Motors	Supplier quality excellence Award 2023
FTW (China)	Quality	SAIC-GM-Wuling Automobile	Excellent Supplier Award
FPMI (Philippines)	Appreciation	Yamaha Motor Philippines	Certificate of Appreciation for achieving Deliver Performance target
	Supply	Mitsubishi Motors Philippines	Superior Delivery Performance award
	Quality	TOYOTA	Superior Quality Award
	Supply	TOYOTA	Superior Delivery Award
ISS (India)	Supply	Bellsonica	Quality Sustenance award
	Supply	Toyota Boshoku Device India	Best Supplier for QCD
VGAC (India)	Appreciation	Suzuki Motor Gujarat	Certificate of appreciation

## ◆ Biodiversity



As a trial for new biodiversity initiatives with Kuki City, we conducted a lavender mountain maintenance activity at the park.

## ◆ Education



F-TECH Group provides environmental education and biodiversity initiatives to local educational institutions around the world as part of our community contribution.

## ◆ Food Drive



Last November, we donated food and daily necessities provided to the children's cafeterias in Kuki City.

Promoting sustainability activities to further enhance corporate value

ご清聴ありがとうございました

Thank you for your attention!



本資料で記述している将来予測及び業績予想は、現時点で入手可能な情報に基づき当社が判断した予想であり、潜在的なリスクや不確実性が含まれています。

そのため、様々な要因の変化により実際の業績と記述としている将来見通しは、大きく異なる可能性があることを御承知おき下さい。

The future outlook and earnings forecasts in this document are made based on the information available at the moment, and they include potential risks and uncertainties.

As a result, please bear in mind that actual business performance may substantially differ from the stated future forecasts due to changes in various factors.

IR情報のお問い合わせ、取材お申し込みは

For inquiries on IR information, please contact:

株式会社エフテック 管理本部 総務部/経理部

F-TECH INC. Management Planning Division General Affairs Department/Finance and Accounting Department

代表TEL

0480-85-5211

Mail

webmaster@ftech.co.jp

「エフテック」で検索

<https://www.ftech.co.jp>



# Appendix



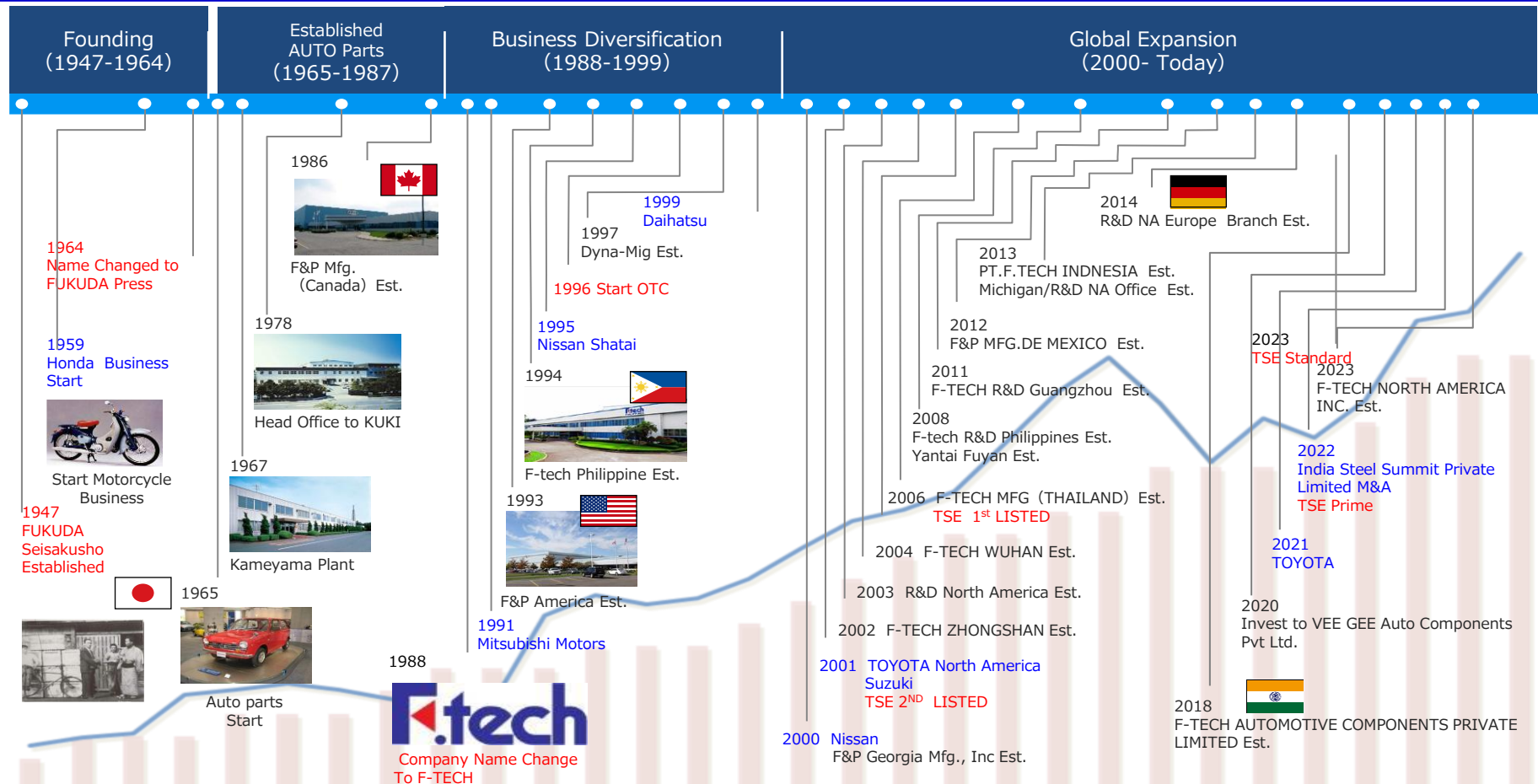
# Appendix -Corporate Overview

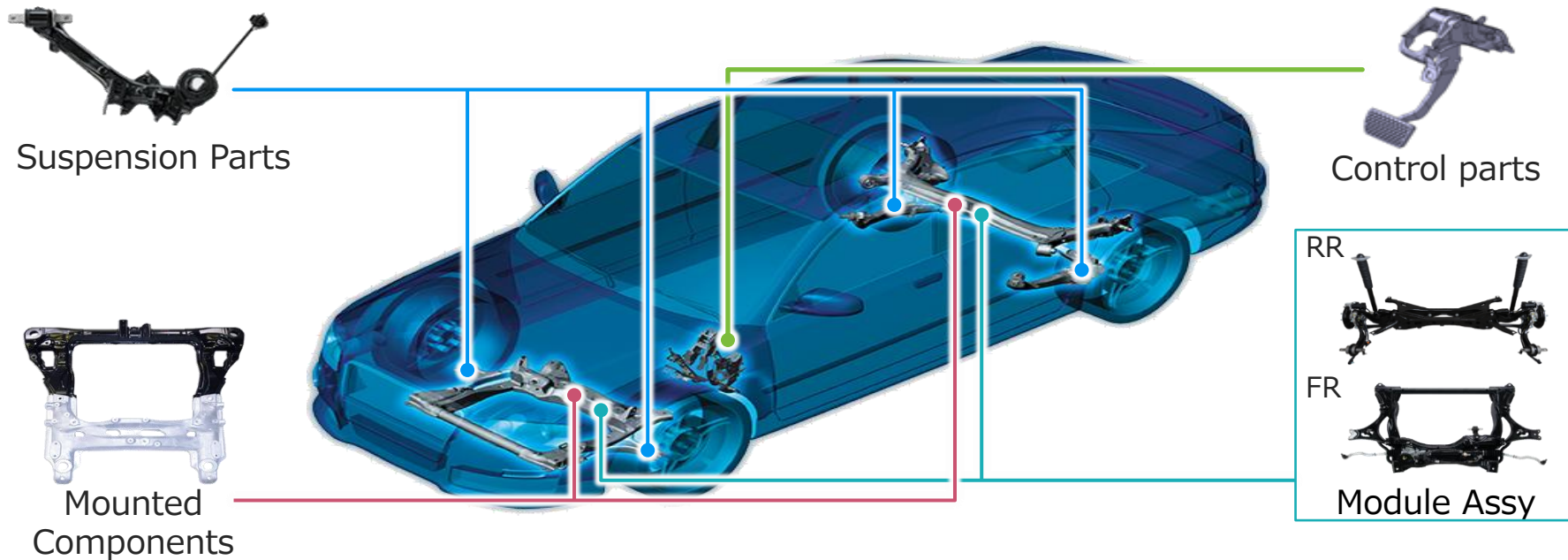
Company Name	F-TECH INC.
Listing	Tokyo Stock Exchange, Standard Market (7212)
Capital	6.79 Billion Yen
President & CEO	Yuichi Fukuda
SALES (Consolidated)	300.8 Billion Yen (Mar. 2025 )
Number of Employees (Consolidated)	9,554 ( * 939) * Non-consolidated : only F-tech ( not included subsidiaries , expats)
Established	July 1,1947
Address	19 Showanuma, Shobucho, Kuki, Saitama, 346-0194 Japan
Main Customers	HONDA, GM, TOYOTA, NISSAN, etc.
Main Products	Suspension, Sub-frame, Axle beam, Pedal Control Parts for automobiles, etc.



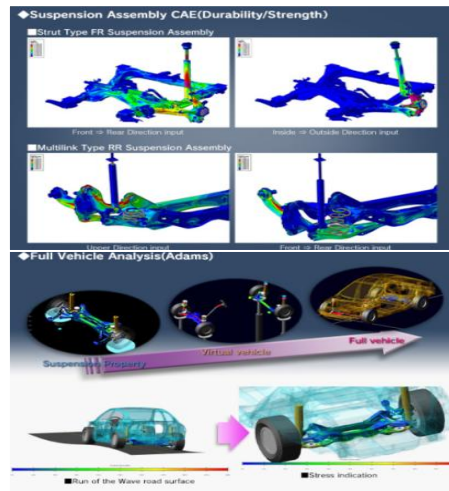
As of Mar. 2025

# Appendix -F-TECH's History





Our products are critical automotive safety components that perform the fundamental functions of driving, turning, and stopping. We propose optimal specifications by considering higher operational stability, riding comfort, and safety in the event of a collision.



All processes, from product planning and development to mass production, are handled through our proprietary integrated processing system, allowing us to quickly deliver highly competitive products.

# Appendix -F-TECH Group Companies in Japan

## ● 【Facilities】

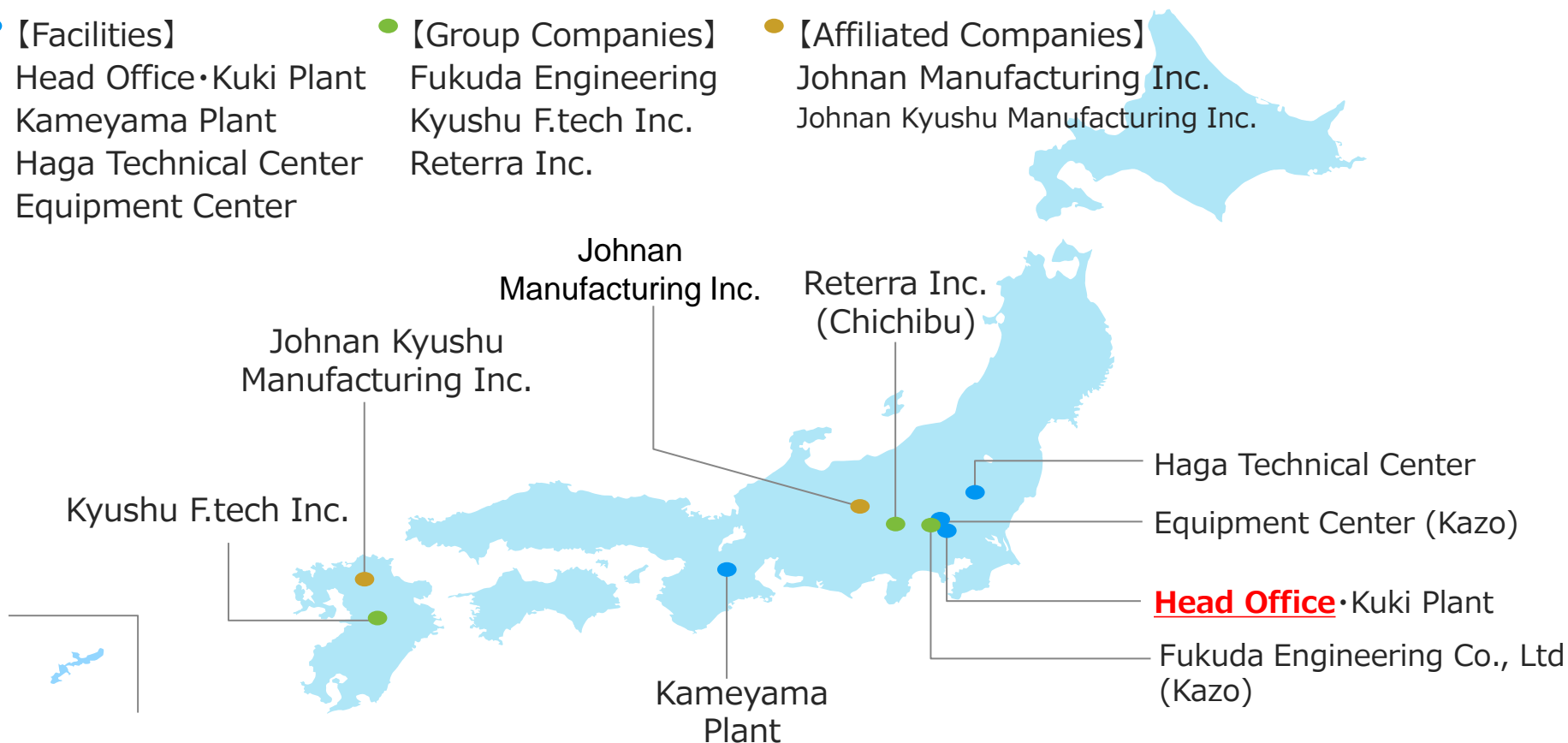
Head Office・Kuki Plant  
Kameyama Plant  
Haga Technical Center  
Equipment Center

## ● 【Group Companies】

Fukuda Engineering  
Kyushu F.tech Inc.  
Reterra Inc.

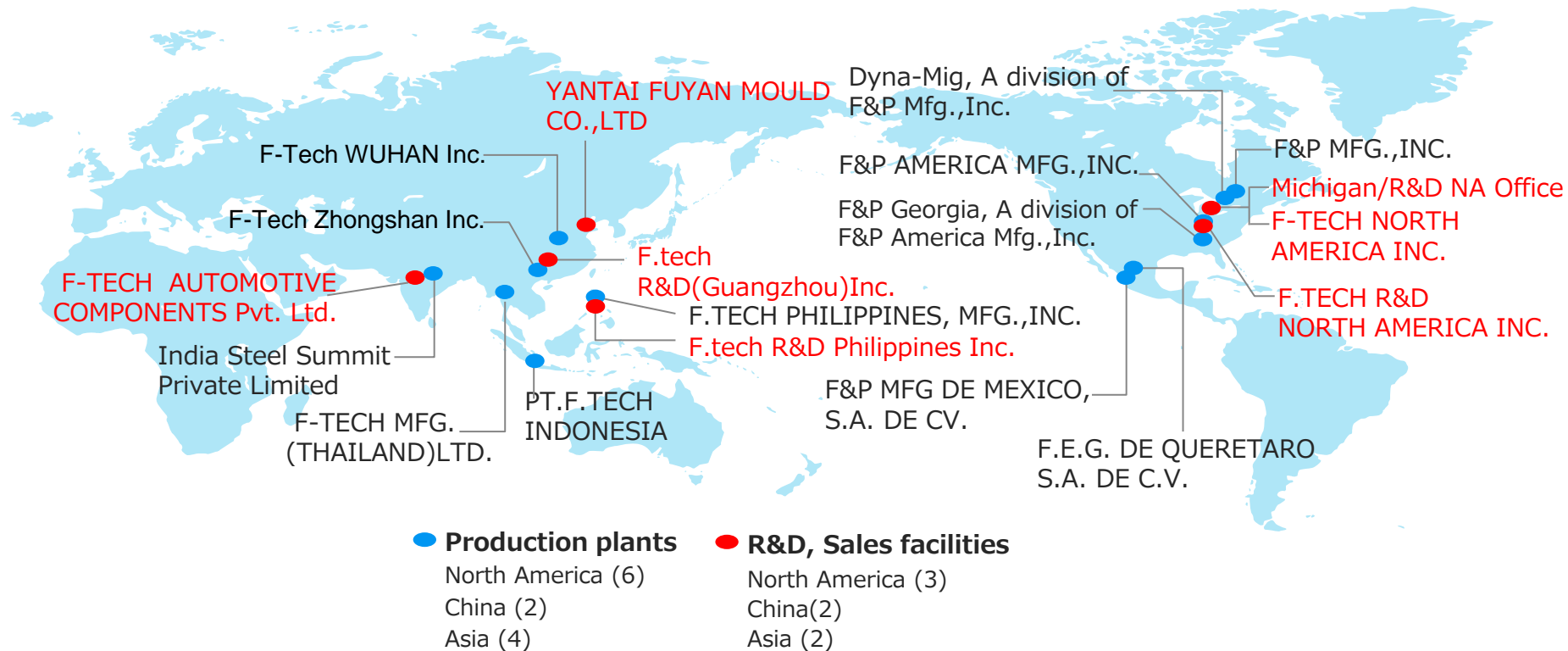
## ● 【Affiliated Companies】

Johnan Manufacturing Inc.  
Johnan Kyushu Manufacturing Inc.



# Appendix -F-TECH Group Overseas Subsidiaries

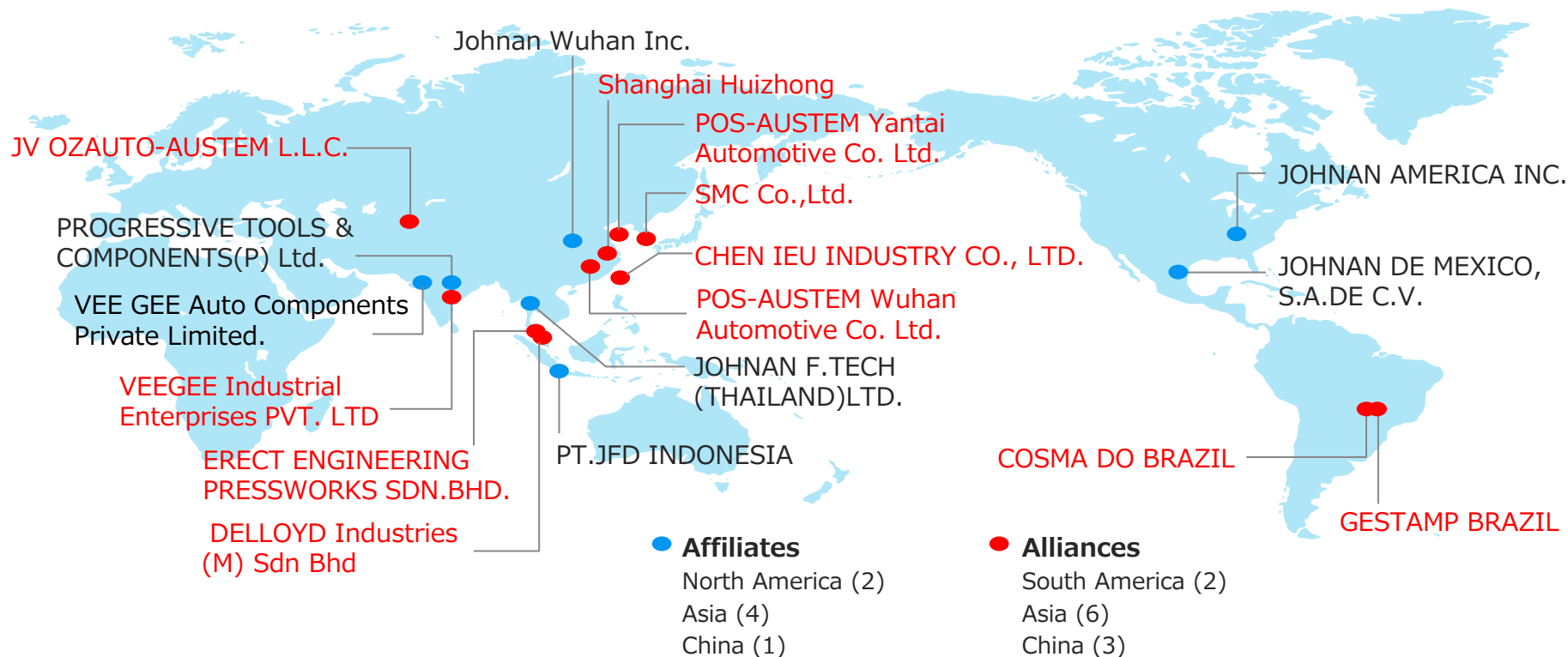
(As of April 1, 2024)



F-TECH operates 12 production bases and 7 R&D and sales facilities in 8 countries.

# Appendix -Affiliates and Alliances

( As of April 1, 2025 )



We have established a global supply system for our products through partnerships in 6 countries and 1 region.